## Niswonger Foundation 2016-17 Work Plan Summary

| NF Area of<br>Operation | Activity Name      | Strategy/Description   | Target<br>Dates | Point Staff Person / Comments | November 2016<br>Updates  |
|-------------------------|--------------------|--|-----------------|-------------------------------|---|
| PROGRAMS                |                    |  |                 |                               |   |
| Community               |                    |  |                 |                               |   |
| Partnerships            |                    |  |                 |                               |   |
|                         | International      | Live Stream and  | October         | Nancy                         |   |
|                         | Storytelling       | Teacher Workshops  |                 |                               |   |
|                         | Books from Birth   | State Board member   |                 | Nancy                         | Laughlin and<br>Takoma Hospitals<br>in Greeneville<br>added   |
|                         | Work Ethic diploma | In Greeneville/Greene Co. (starting with 2017 graduates) Cocke, Unicoi and Johnson counties also implementing. |                 | Vivian/Law                    | Progressing Both BOEs approved for 2016-17.  Greeneville/Greene County are included in the new LEAP Grant which was awarded in August, 2016. This grant included implementing the |

|   |                                     |                    |  | Work Ethic<br>Diploma initiative.   |
|---|-------------------------------------|--------------------|--|---|
| Greene Co. Schools<br>support           | Work with GCS staff<br>and projects | ongoing            | Richard, Vivian,<br>Nancy, Law,<br>Larry, Amanda |   |
|   | Literacy pilot (LIFE)               | 2016-2019          | Nancy, Larry,<br>Amanda                          | Progressing Summer Professional Development complete; school schedules adjusted for initiative. |
| Workforce<br>development<br>Initiatives | Pathways to<br>Prosperity           |                    | Richard  | Pathways Regional<br>Advisory Board<br>formed & meeting   |
|   | ACT Work Ready<br>Community         |                    | Nancy, Richard                                   | Efforts in place to implement in several counties   |
| Valleybrook Village                     |                                     |                    | Nancy  | Annual Report received  |
| Tusculum Institute                      | TICUA Emerging<br>Leaders Program   |                    | Nancy  | Support participant   |
| Tusculum College                        | History Day                         | November (annual)  | Kathy, Nancy                                     |   |
| NPAC                                    | Camp NPAC for Kids                  | August<br>(annual) | Kathy, Nancy                                     |   |

|               | Newspapers in Education     | Newspapers for classrooms  | November (annual)     | Kathy, Nancy         |  |
|---------------|-----------------------------|--|-----------------------|----------------------|--|
|               | The Dictionary Project      | Dictionaries for 3 <sup>rd</sup> graders   | Aug – Dec<br>(annual) | Barbara              | Complete for 2016<br>800 delivered   |
|               | Second Harvest Food<br>Bank | Backpack program   | November              | Nancy                | NF Board to consider   |
| CareerConnect | Staff                       |  |                       | Richard and<br>Nancy | Law Loving<br>employed Oct. 17   |
|               | Orientation &<br>Awareness  | Orientation meetings scheduled for first two weeks of December. All orientations to be complete by Dec. 12                         | Dec.                  | Law                  | CDHS - Dec. 1<br>NGHS - Dec. 5<br>SGHS - Dec. 6<br>GHS & WGHS - TBD          |
|               | Student involvement         | Cohort selection in progress - schools at various stages of gauging interest, evaluating applications, and making final selections | Nov.                  | Law                  | All selections made by Nov. 14.  CDHS cohort list in hand. Others to follow. |
|               | Family Awareness            | Families will be formally notified of selection beginning  | NovDec.               | Law                  | Orientations will include Q&A sessions for                                   |

|                            |                    | Nov. 15th. Selection letter will include information about the program and relevant forms.    |  |                         | parents, hands on<br>activity for<br>Explorers as well<br>as pizza.           |
|----------------------------|--------------------|---|--|-------------------------|---|
|                            | Program Activities | At each high school<br>beginning after<br>winter break  | Jan Apr.                                   | Law                     | Monthly meetings beginning the week of January 9                              |
| Niswonger Scholars         | Summer Training    | 5-day leadership  | May 23-27                                  | Nancy, Barbara          | Completed.  |
|                            | Winter Training    |   | Dec. 19-20                                 | Nancy, Barbara          | In planning process   |
|                            | Alumni Meeting     |   | Dec. 17                                    | Nancy, Barbara          | In planning process   |
|                            | 2017 selection     |   | Nov. 10                                    | Nancy, Barbara          | 91 nominations, 61 interviewed, 12 finalists selected for committee interview |
|                            | Scholar trips      | Seniors – Normandy<br>Sophomore Outdoor<br>Challenge<br>Juniors – New York<br>Freshmen - Boat | May 28-Jn 6  May 20-23  Aug 1-4  May 25-28 | Nancy                   |   |
|                            | Senior Scholars    | Graduation Dinner   | May 30                                     | Nancy, Barbara          |   |
|                            |                    |   |  |                         |   |
| Niswonger <i>CARE</i> (C3) | Staff meetings     | Monthly staff meeting<br>to update, train, and<br>share best practices                        | Last Friday<br>of month                    | Denise, Anita,<br>Shawn | Financial future planning- Nov. 2016, Harold Dishner. Foundation              |

|                                 |  |            |                              | updates - Jan.<br>Nancy and Richard  |
|---------------------------------|--|------------|------------------------------|--|
| Leadership Meetings             | Ongoing planning and program evaluation  | Every week | Denise, Anita,<br>Shawn      | held as scheduled  |
| Advisory Board                  | Leadership Council   | January    | Denise, Nancy                | TBD  |
| Delivery of Service<br>Meetings | "Delivery of Service<br>Plan" that guides<br>Advisor's work in<br>each school  | Nov/Dec    | Denise, Anita,<br>Shawn      | Reviewed in each school during mid-year evaluations                                    |
| Path to College Events          | State-sponsored events to promote college-going culture within the schools: College Application Week, College Signing Day, College Planning Nights, FAFSA Frenzy | Aug - May  | Anita, Denise,<br>Shawn      | FAFSA Frenzy<br>continues in each<br>school  |
| Interns/IHEs                    | Facilitation of partnerships with ETSU, Carson-Newman, Milligan College  | Ongoing    | Denise                       | Six interns are placed in schools and serving two days per week                        |
| Daily Log data analysis         | Data gathering and analysis of ongoing Advisor activity  | Ongoing    | Denise and Kevin<br>(intern) | Redisigned to include over time policy documentation; shared via Google docs; reviewed |

|                               |  |  |                 |   | weekly by<br>Directors  |
|-------------------------------|--|--|-----------------|---|---|
|                               | TalentEd Project   | Virtual college matching tool to connect low income, high achieving students to upper tier colleges.                   | Aug May         | Denise  | Students identified   |
|                               | Evaluation Model   | Advisors will receive two formal evaluations; create a portfolio; have a min. of two informal observations each month. | Nov - Dec       | Denise, Anita,<br>Shawn                       | Mid year<br>evaluations<br>Nov/Dec  |
|                               | Advisor Training   | Providing opportunities to learn about college access  | Ongoing         | Denise, Anita                                 | Provided as needed  |
|                               | "Branding" through<br>Social Media/Website,<br>print materials | To expand and engage stakeholders more effectively through Social Media  | August -<br>May | Denise, Lucas<br>Hitechew, Alison<br>Fountain | Social Media<br>coordination<br>assigned to Lucas,<br>Technology<br>Assistant assigned<br>to Alison |
|                               | Reporting  | Quarterly report to<br>Care Foundation<br>board  | Jan 2017        | Denise  |   |
| Personalized<br>Learning (C3) |  |  |                 |   |   |

| Niswonger Online                 | 79 Online Courses for Consortium Schools  | ongoing                         | Gina, Richard             |  |
|----------------------------------|---|---------------------------------|---------------------------|--|
|                                  | Online Liaisons   | Plan in<br>place for<br>2016-17 | Gina                      | Training support provided  |
|                                  | Fall Classes  | August 24 –<br>December 9       | Gina                      | 277 students enrolled  |
|                                  | Explore options for future expansion of offerings   |                                 | Gina, Richard             | Ongoing  |
| NiswongerCare Online             | Affiliate Memberships   | January<br>2017                 | Richard, Gina             | First-year funding received from Care Foundation; 4 new TN rural school systems "on board" |
|                                  | New FLVS Course<br>Purchased  | Fall 2016                       | Gina                      | Algebra II   |
| Coding                           | Variety of topics,<br>levels, and delivery<br>approaches<br>developed and<br>implemented. | Summer<br>2016                  | Richard, ETSU<br>partners | More than 100 participants.  |
| Additional student<br>enrichment | CAD/CAM proposal (see below)  | Summer<br>2016                  | Richard, ETSU<br>partners | 2 weeklong<br>summer camps<br>conducted. (20<br>participants)                              |
|                                  | GIST Camps  | Summer<br>2016                  | Richard, ETSU<br>partners | 2 weeklong camps<br>conducted. (45<br>participants)  |

| Duefersional                  |   | Single-day Code &<br>Tech sessions                               |   |                 | 1 scheduled for girls; 2 general sessions. (~40 participants)   |
|-------------------------------|---|--|---|-----------------|---|
| Professional Development (C3) |   |  |   |                 |   |
| Development (CS)              | First-Year Principals<br>New Teacher Center<br>materials used |  | Pilot<br>(2015-16)<br>Completed<br>June '16<br>Presenter<br>Training<br>Completed<br>June 28,<br>2016 | Vivian, Richard | Included in NTC project Niswonger School Leadership Program (NSLP) Cohort 2 2016-17 Jan 18 - April 21 20 New Principals and 10 Assistant Principals   |
|                               | NTC Leadership<br>Program Materials                           | Contract with NTC for<br>\$10/per participant<br>for NSLP Cohort | Dall 2016   | Vivian, Richard | Training (for local facilitators) June 27-28. Plus \$10 for each participant for PD training for systems Carter County has Culture & Climate and Time Management & Delegation on December 2 |

| Symposium  | Keynote and<br>Breakout sessions                       | July 2016      | Vivian       | Successful; ~800 attended.  |
|--|--|----------------|--------------|---|
|  | Break-out sessions                                     |                | Vivian       | 50 sessions delivered.  |
| Advanced Placement<br>2016 Summer<br>Institutes        | 25 Teachers were scholarshipped.                       |                | Vivian       | 25 teachers attended.   |
| Advanced Placement<br>2017 Summer<br>Institutes        |  | Summer<br>2017 | Vivian       | A meeting was set with the new College Board TN representative on Nov 15.   |
| Advanced Placement<br>"Academies"                      | Professional<br>Development for<br>current AP Teachers | Summer<br>2017 | Vivian       | 30 teachers<br>attended; AP<br>subjects included<br>Chemistry, Biology,<br>Literature,<br>Composition, US<br>History, and World<br>History. |
| Online PD  | "Blended" book study<br>(DOS's & leaders)              | Fall 2015      | Vivian       | Completed.  |
| Leadership for<br>Blended & Digital<br>Learning (LBDL) | Train-the-trainer (by Friday Institute)                | April 12-14    | Vivian, Gina | Team (12 NF and district reps).   |
|  | C3 LBDL cohort   | 2016-17        | Vivian, Gina | 33 principals in 2106/17 cohort.  |

|   |   |                             |         | Session 3 at Kingsport City Central Office on Nov 10 8:30-3:30. |
|---|---|-----------------------------|---------|---|
| School Partnerships                                     |   |                             |         |   |
| OUTREACH  |   |                             |         |   |
| Governor's Transformational Leadership Advisory Council | Series of meetings  | Ongoing                     | Nancy   | Final report<br>completed (for<br>consideration)                |
| Governor's<br>Academy for School<br>Leadership          | Serving as regional coach for NET aspiring principals (fellows) | Periodic<br>JanDec.<br>2016 | Richard | Ongoing   |
| Tennessee Teacher Leadership Collaborative (TTLC)       |   |                             | Richard | First sessionFeb.<br>29 (Nashville)<br>Additional TBD.          |
| TICUA Board   |   | Quarterly<br>mtg<br>Oct. 26 | Nancy   | Ongoing   |
| Drive to 55   | Complete TN   | 2016/17                     | Nancy   | Serving on Steering<br>Committee                                |
| Battelle for Kids<br>(BFK)                              | Rural Collaborative<br>Initiative                               |                             | Vivian  |   |

| 2016 Rural<br>Education National<br>Forum |  |   | Oct. 13-14 | Vivian, Nancy             | Conference,<br>presentation by<br>Vivian & Nancy                  |
|---|--|---|------------|---------------------------|---|
| Gates Foundation                          | Learning Circle                        | Representative group from TN                | ongoing    | Nancy                     | Learning Circle met<br>Nov. 9                                     |
| Medium                                    | Dissemination (in i3-endorsed forum)   | Publish articles (and discussions)          | ongoing    | Vivian, Nancy,<br>Richard | Article(s) posted;<br>On hold                                     |
|   | i3 Rural Communities<br>of Practice    | Various (webinars, etc.)                    | Oct. 18    | Vivian                    | Presented Webinar   |
| ETSU                                      | Center of Excellence in STEM Education |   |            | Richard                   | STEM Hub<br>Advisory Council<br>meeting (Nov.15)                  |
|   |  | MathElites<br>ScienceElites                 |            | Richard                   | Nothing scheduled<br>in 2106. Planning<br>soon for Summer<br>2017 |
|   |  | STEM+C initiative                           |            | Richard                   | 26 math teachers involved; one week in summer w/ followup.        |
|   | Dept. of Public Health                 | Public Health<br>Improvement Plan<br>(PHIP) |            | Richard                   | Plan completed. Follow up meetings Nov. 9, etc.                   |
|   | Dept. of Computing                     | PASTADevelop a<br>working partnership       |            | Nancy, Richard,<br>Terry  | First distribution to literacy pilot schools.                     |
|   |  | Cocke Co. and Greene<br>Co. needs           |            | Nancy, Richard,<br>Terry  | Distribution Spring/Summer 2016                                   |

| SCORE              |                      |                      | Meeting   | Nancy           | Steering          |
|--------------------|----------------------|----------------------|-----------|-----------------|-------------------|
|                    |                      |                      | Dec. 1    |                 | Committee ongoing |
| State BOE          |                      | Suggestion(s) for    |           | Nancy, Vivian   | Completed;        |
|                    |                      | student              |           |                 | nominees          |
|                    |                      | representative       |           |                 | approved          |
| TN Dept. of Ed. /  |                      | Regular meetings     |           | Richard, Vivian |                   |
| CORE office        |                      |                      |           |                 |                   |
| Inquiry            |                      | New Request (inv.    |           | Richard, Vivian | On hold.          |
| Technologies       |                      | local schools)       |           |                 |                   |
| AccelNow           |                      |                      |           |                 |                   |
|                    | Coding opportunities | Code Camps, Girls of | Summer    | Nancy, Richard  |                   |
|                    | for students         | Code                 | 2017      |                 |                   |
|                    |                      | CAD/CAM 5-day        | Summer    | Richard, Terry  | 2 camps scheduled |
|                    |                      | student camps        | 2017      |                 | & completed       |
| Potential Grants & |                      | -                    |           |                 |                   |
| Partnerships       |                      |                      |           |                 |                   |
| _                  | RuralLIFE            | Proposal submitted   | 2016 i3   |                 | Not approved      |
|                    |                      | grant competition    |           |                 |                   |
|                    | Annenberg            | School Fund          | Nov. 2016 | Nancy, Richard, | Grants submitted  |
|                    | _                    |                      |           | Larry           |                   |
|                    | Care Foundation      | 2 Grants             | Aug. 2016 | Nancy           | Approved          |
|                    | Wal Mart             | 1 Grant              | Nov. 2016 | Nancy           | Grant submitted   |
|                    | Tennessee Higher     | Board Member         | Ongoing   | Nancy           | Meeting Oct. 31 / |
|                    | Education Commission |                      |           |                 | Nov. 16           |
| Local Business &   |                      |                      |           | Nancy, Law      |                   |
| Industry           |                      |                      |           | 3,              |                   |
| Ĭ                  |                      |                      |           |                 |                   |
| ADMINISTRATION     |                      |                      |           |                 |                   |
| & OPERATIONS       |                      |                      |           |                 |                   |

| C3 Leadership<br>Council    |                                |                                  |           | Nancy, Richard | First convened<br>meeting – March 8 |
|-----------------------------|--------------------------------|----------------------------------|-----------|----------------|-------------------------------------|
| C3 Business-related         | Invoicing, contracts, etc.     |                                  |           | Richard, Kathy |                                     |
| i3 finalize 2010<br>project | ett.                           |                                  |           | On schedule.   |                                     |
| Communications              |                                |                                  | 2016      | Nancy, Richard | Assessing opportunities.            |
|                             | Web page                       | Updates and News                 | Fall 2016 | Barbara        | Completed August                    |
|                             | Publications                   | November newsletter (New Online) |           | Barbara, Nancy | Complete and emailed                |
|                             |                                | Annual Report                    |           | Nancy          | In process                          |
|                             |                                | Scholars' Directory              |           | Barbara        | Completed in Oct.                   |
|                             | Social Media                   |                                  |           | Barbara        | Ongoing                             |
| Events                      |                                |                                  |           |                |                                     |
| Facilities                  | New Building                   |                                  | Jan. 2017 | Nancy          | In-process                          |
| Human Resources             |                                |                                  |           |                |                                     |
| Technology solutions        |                                |                                  |           |                |                                     |
|                             | Office 365                     | Implement/ roll out              |           |                | On hold until move to new property  |
|                             | Zoom                           | Continue roll out, enhance usage | Ongoing   |                |                                     |
|                             | Inventory & strategic planning | _                                |           | Terry          |                                     |
| Memberships & Subscriptions |                                |                                  |           |                |                                     |

| NASSP               |                             | Nancy        |  |
|---------------------|-----------------------------|--------------|--|
| Learning Forward    |                             | Richard      |  |
| Education Week      |                             | Richard      |  |
| Phi Delta Kappa     |                             |              |  |
| Appalachian Funders |                             |              |  |
| Network             |                             |              |  |
| NCTM                |                             |              |  |
| NSTA                |                             |              |  |
| ASCD                |                             |              |  |
| ISTE                |                             |              |  |
| iNACOL              | Institutional<br>membership | Vivian, Gina | Attended nat'l conference (2 staff reps/two LEA reps from Hawkins county and Hamblen county) |
| NROC                | Institutional membership    |              | Continued membership not renewed   |